



July 8, 2008

To Whom It May Concern:

North Arkansas Central SPCA is an Associate Member of the Arkansas Voluntary Organizations Active in Disaster [ARVOAD] since April, 2008.

The membership criterion includes complying with the National Voluntary Organizations Active in Disaster's 4 C's – Communication, Cooperation, Coordinators and Collaboration. In addition, Best Friends of North Central Arkansas has agreed to support the ARVOAD Mission:

ARVOAD is a humanitarian association of independent voluntary organizations who may be active in all phases of disaster. Its mission is to foster efficient, streamlined service delivery to people affected by disaster, while eliminating unnecessary duplication of effort, through cooperation in the four phases of disaster: preparation, response, recovery, and mitigation.

ARVOAD looks forward to its association with the North Arkansas Central SPCA.

Sincerely,

A handwritten signature in black ink that reads "Ginger Bankston Bailey". The signature is written in a cursive, flowing style.

Ginger Bankston Bailey  
ARVOAD Chair  
[www.arvoad.com](http://www.arvoad.com)

ARVOAD  
PO Box 3721  
Little Rock, AR 72203